

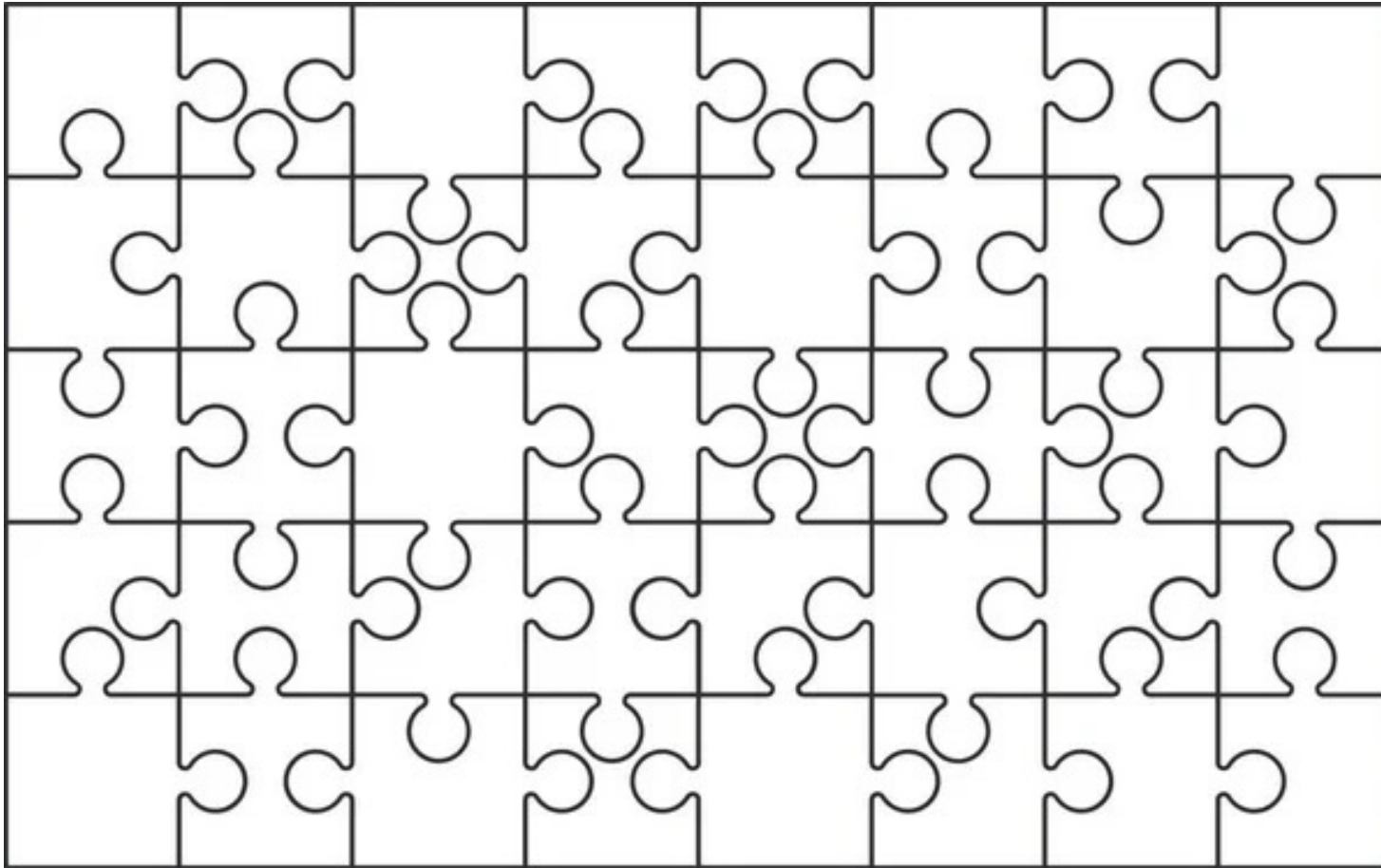
# Detecting and responding to a cyber attack

Jason Symons  
Mills Oakley

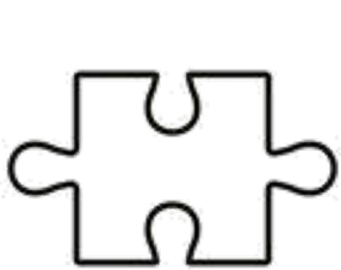
Fraser Jack  
Principal  
The Cyber Collective

**FQAA**  
**CONGRESS**  
2023 ADELAIDE NOVEMBER 20-22

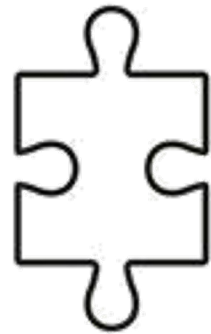
# Cyber Security – Structured Approach



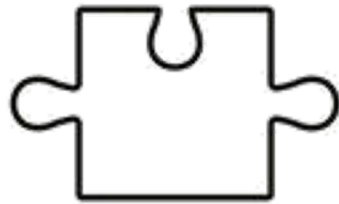
# Cyber Security – Incident Response



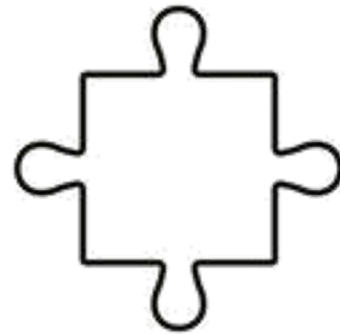
Five  
Phases



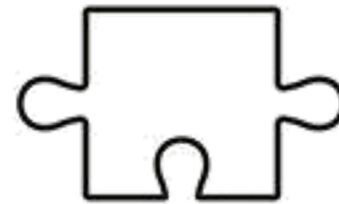
Incident  
Plan



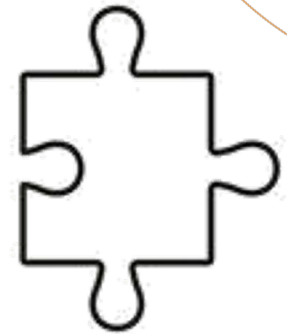
Who



Insurance



Communications



Cost

# ASIC Cyber Pulse Findings – Nov 2023

- Reactive not Proactive
- Supply Chain Risk
- Disconnect between setting a policy and enforcing it
- Cyber Incident Response Plan –  
Up to date, trained teams and tested

# Five Phases

1. Grief - Denial

2. Two Weeks of Horrendous Pain

3. One to Three Months of Cleaning Up

4. Zombie Years - Waiting Game

5. Litigation

# Stage 1 – Detection, Grief & Denial

- It's 'when', not 'if' – common types of incidents
- Detection - what is happening?
- Denial – it can't be that bad...
- Grief – not us!
- What is the very first thing we do?

# Stage 2 - Two Weeks of Horrendous Pain

- Cyber Incident Response Plan activated (if you have one)
- Forensic investigation
- Legal advice
- Communication with clients, staff, police, regulators, government agencies, other stakeholders, media
- Ransom negotiation
- Insurance support (if you have any)

# Think About the Whole Supply Chain

- Clients
- Third-party vendors/suppliers (IT, etc)
- Software applications (CRM, etc)
- Adviser portals
- Contract obligations and assumptions



# Stage 3 - One to Three Months of Cleaning Up

- System recovery
- Back to business as usual (BAU)
- Reviewing data breached
- Communication, notification and formal reporting
- Brand/reputation repair
- Insurance cover

# Stage 4 - Zombie Years - Waiting Game

- Nervous times ahead...
- Harm caused to customers or other individuals
- Breach of privacy, contract claims, negligence
- Regulatory investigation (OAIC, ASIC)
- Notifying your insurer (professional indemnity, cyber)

# Stage 5 - Litigation

- Legal professional privilege
- Forensic investigation, other evidence
- Privacy complaint, class action, enforcement action
- Working with lawyers and experts
- Damages, civil penalties and legal costs

# CIRP – Cyber Incident Response Plan

- Immediate response steps
- Who is in your CIRT and SMT teams?
- Containment, investigation and remediation steps
- Root cause analysis
- Recording evidence and findings (legally privileged?)
- Communication pack

# Cyber Insurance

- Do I really need it? I've got PI cover...
- What does cyber cover?
  - Incident response costs, social engineering fraud, business interruption
  - Ransom payments, third-party liability, regulatory fines
- Does it actually pay out?
- Can I get it? How much will it cost?

# Jason's Tips: C.H.E.C.K.

**C**hallenge your cybersecurity and test it out

**H**ave an incident response plan and simulation exercises

**E**valuate your cyber resilience against regulator expectations

**C**ontact your insurance broker or cyber insurer

**K**now the team that will face the crisis together

# Fraser's Tips:

- Use a structured approach; no more ad hoc or Band-Aids
- Train your teams (every team member)
- 90% of incidents start with a team member
- Your teams need to be the first line of defence, not the weakest link
- Keep the evidence of everything you do

# Ask us now or reach out later

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Q & A

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# Meet the speaker zone



**Thank you for  
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